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### OFFICIAL INDICATED BELOW

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Suggest you arrange some time with me to discuss progress (or problems) and any overt steps I should now take.

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Attached is a memo from regarding the Foreign Mission Security Office. I understand the DDCI spoke to you about this memo yesterday.

24 March 1988

**STAT** 

## Date

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# The Director of Central Intelligence Washington, D.C. 20505

National Intelligence Council

NIC #01095-88 23 March 1988

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MEMORANDUM FOR:	Deputy Directo	r of Centra	l Intelligence
FROM:			<i>:</i> -
	Acting Chairma	ın	

1. This is a synopsis of the status of the Foreign Mission Security Office (FMSO) and my start-up activities over the past week or so. Also, this memorandum identifies some assistance I need from you.

Foreign Mission Security Office

#### What Has Been Done

SUBJECT:

- 2. I visited Bob Lamb (Assistant Secretary, Bureau of Diplomatic Security) and Ron Spiers (Under Secretary for Management) last week. The visit went well and Ron Spiers stated that he would take the initiative to have me over for lunch with Lamb, Spiers, and Whitehead.
  - 3. Bob Lamb made these points in our discussion:
  - -- State considers all the staff work on charters done by the IC Staff to be "null and void."
  - -- He "is confident we can get the job done" using the Shultz-Webster letter to the President (3 August 87) and the Powell letter to Shultz-Webster (27 October 87) as a point of departure. But, he "doesn't wish to minimize the difficulties."
  - -- The Department senior management is very hostile and resentful over the pressure for better security and the FMSO in particular.
  - -- The Department hopes to have a nominee for FMSO Deputy Director before the 29 March SSCI hearing.
  - -- Diplomatic Security is prepared to detail about 20 people to FMSO.
  - -- The Bureau of Diplomatic Security is willing to subject its people detailed to FMSO to our security standards; stricter standards than the Department probably will accept for the remainder of the population. The polygraph was not discussed but my guess is that his omission signaled possibility to use it on voluntary basis.

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to use it on voluntary basis. (EXEC )
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- Lamb believes it to be essential, and understood between Shultz and Webster, that the FMSO report directly to the DCI. The attendant real authority, trappings of authority, and implied personal attention and interest of the DCI are essential to any measure of improvement at State.
- -- Lamb explicitly stated that <u>his effectiveness</u> in making changes depends upon the authority and stature of the FMSO.

	th NSA and CIA Office of Security. I
have had several hours with NSA people	and another several days and a visit
with Odom and his deputy,	
have been very	y helpful and will be providing me
briefings and access to their activities	es. Future visits and discussions
will include Jim Geer, Jack Donnelley a	and Craig Alderman at DoD, Gordon
Negus and his CI and Security person at	t DIA, and a follow-up visit with
Barry Kelly.	

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- 5. and I will have a very close working arrangement. His Center will be essential to the success of FMSO; followed by my need for support from CIA Security, NSA, and the FBI.
- 6. Administrative support to me has been promised in the form of office space and a support staff. The Director of Logistics is looking only at Key Building and East Building. I asked him to include Tysons Corner and Headquarters in his options. No one has yet responded with support staff nominations.

#### What You Could Do to Help

- 7. Establish and Reinforce Authority and Stature of FMSO. This will result from a combination of acts rather than a single announcement or declaration. A few words in your meetings with Powell, Shultz, Carlucci, and agency heads would help. And, it would be helpful to:
  - -- tell DDA to include me in his and Office of Security meetings on Moscow embassy project;
  - -- have me attend CI-related meetings like the ones you and DCI occasionally have with and Geer; for my mission, CI and security are seamless;
  - -- tell DDA that you want the FMSO supported in a way that makes its importance visible;
  - -- give the FMSO independent office status and authority similar to National Intelligence Council;
  - -- give me Headquarters office space (like OTS and NCD) in addition to my principal office location, wherever that will be; the practical reason is the work I will have to do here with CI Center;

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-- stress the point that FMSO is an independent office reporting to the DCI, it is <u>not</u> an IC Staff function;

	s I prepared for inclusion in DCI statement for some Qs and As. We must stay closely aligned on this differently.	
Attachments: As stated		

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